# SERVICE IMPROVEMENT

What have we done and been working on? 15/11/2023

# **GENERIC ALL > INTERNAL USE**

#### **PROBLEMS:**

- It wasn't possible to measure the issues accurately as everything goes to Generic All.
- No specific interface for analysts only for normal users.

#### **OUR ACTIONS:**

- Research, interviews, workshops with analysts.
- Develop 'Internal use' based on the inputs of analysts (Thank you!)

# **SOLUTION(S):**

• Internal use for analysts, categories are based on teams first due to the familiarity usage.

# **IMPACT:**

Show positive feedback and benefits to reporting



Popular teams (June-Oct):

Platform Team

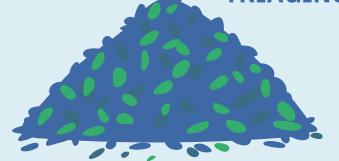
**Network Team** 

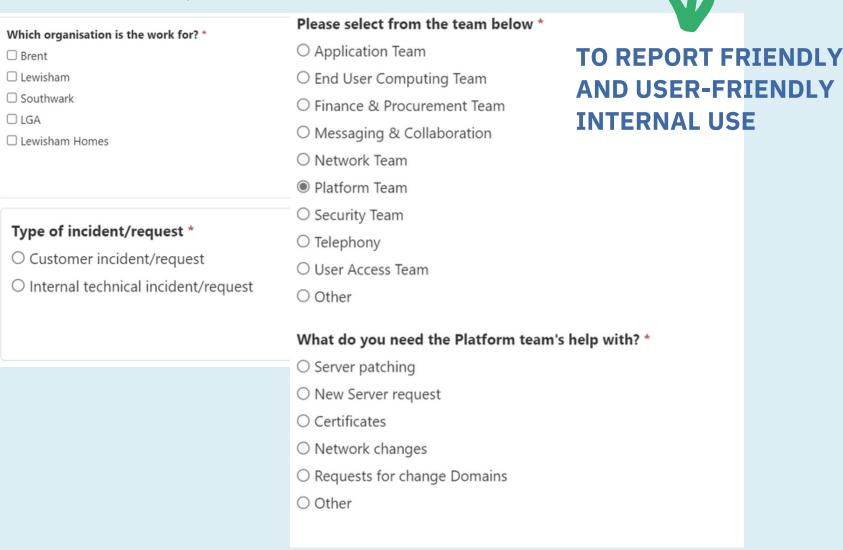
Messaging & Collaboration



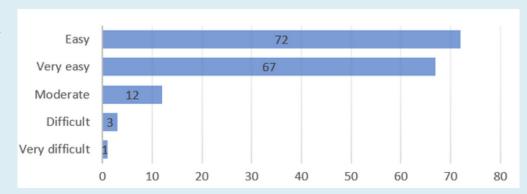
Very easy and easy to use (Data from June 2023)

# A PILE OF REQUESTS WITHOUT ANY CATEGORIES AND WITHOUT AUTO TRIAGING





# **FEEDBACK**



# **ON-SITE QMINDER IMPROVEMENT**

#### **PROBLEMS:**

- Lack of standardised service (LBS+LBL don't have a device for users to raise tickets resulting in analysts having to raise tickets for customers and longer waiting time.
- Confusion among new starters when picking up their devices.

# **OUR ACTIONS:**

- Researched, and conducted interviews, and workshops with analysts (on-site and UAT) and end users from three locations.
- Worked with the Hornbill team to develop workflow

# **SOLUTION(S):**

- New hornbill icon for user to raise tickets on-site. (Set up at Southwark)
- A new way to book appointments with the User Access Team through Microsoft bookings to encourage communication between analysts and managers of new starters. (In progress)

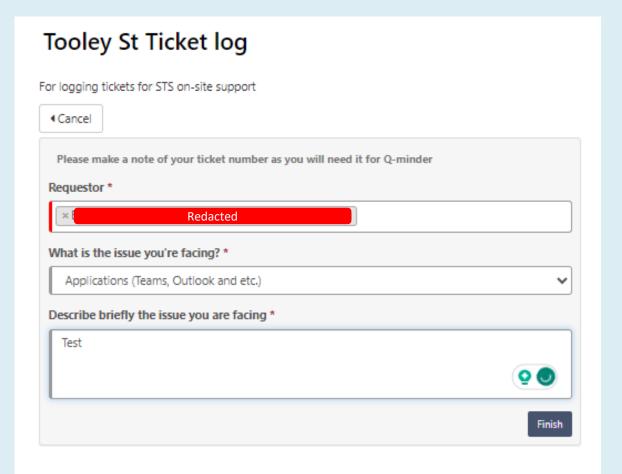
# **IMPACT:**



Save analyst time, provide accurate statistics and capture all tickets.
Less waiting time for customers.

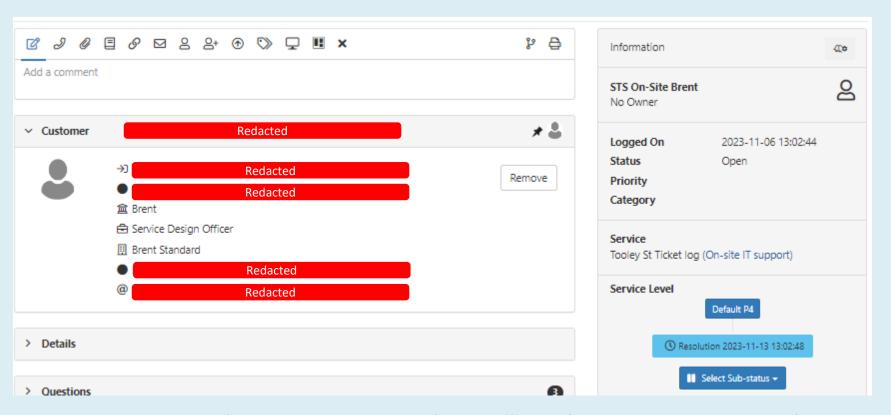


Less or no waiting time for new starters when picking up their device.





Easy to use, no need to log in to their Hornbill account, simply put their email!





The business process will assign tickets to the on-site team in each location and change customers according to user email.

# **ASSET MANAGEMENT SYSTEM**

# **PROBLEMS:**

- Spreadsheets with disparate data, reliant on human accuracy
- Creation of reports was very manual
- Multiple sources of data/separate systems
- Lack of knowledge as to where laptops were

# **OUR ACTIONS:**

- Worked with Hornbill to implement Asset Management module on Hornbill
- Developed processes and procedures

# **SOLUTION(S):**

- Launched AMS for laptops in LGA, Brent & Lewisham
- Working on mobiles & tablets

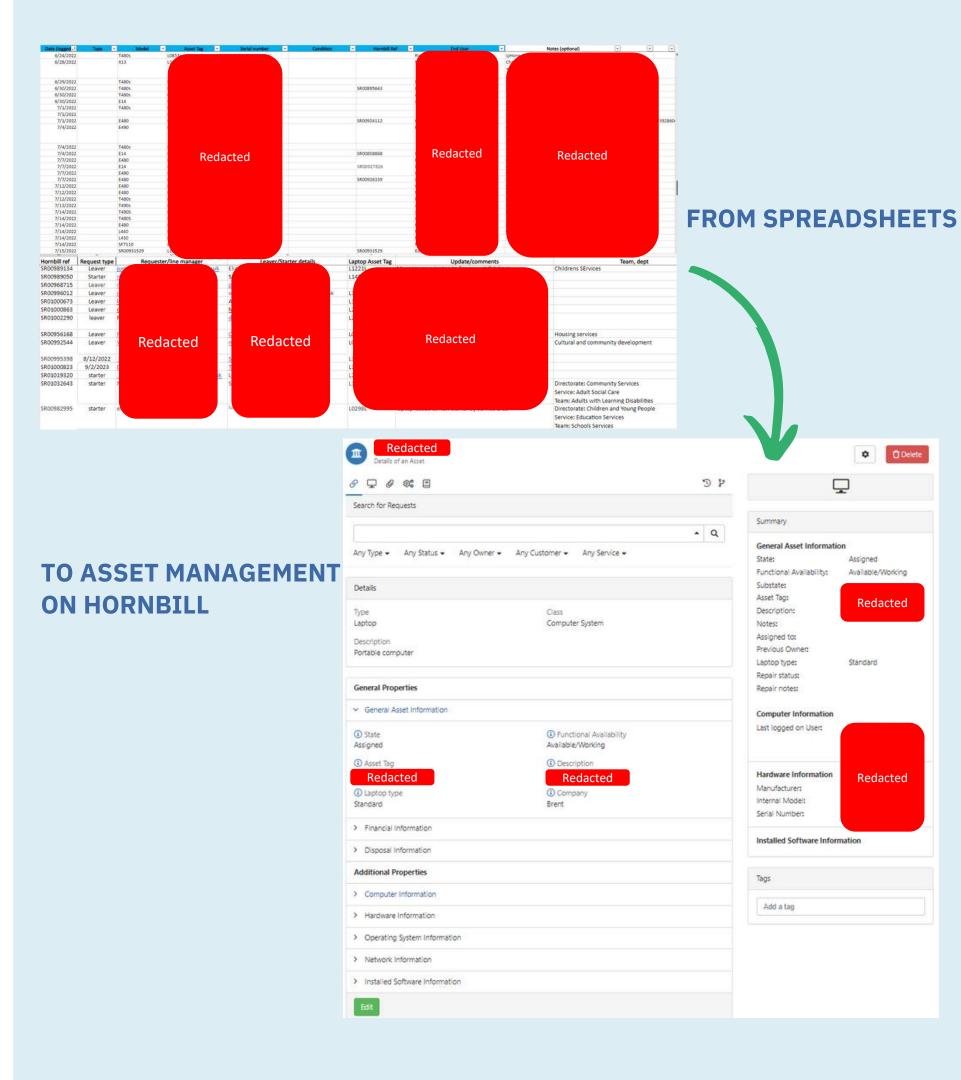
# **IMPACT:**

- Assets can now be linked to tickets
- One place for reporting

# **NEXT STEPS**

- Launch AMS for Southwark
- Power BI
- Ensure data is accurate
- Introduce mobiles & tablets
- Further automation
- Develop processes further





# SMAL (STARTERS, MOVERS & LEAVERS)

We're slowly but surely improving our overall SMaL/SLaM process across all orgs by identifying gaps and working collaboratively to find solutions.

#### **PROBLEMS**

- Gaps in processes
- Multiple forms / confusing for customers
- No Leavers form in Southwark
- E5 license shortage
- Forms not uniform across partners

# **OUR ACTIONS:**

- Worked with partners to identify gaps and potential solutions
- Co-ordinated developments of solutions
- Liaised with stakeholders to create & update forms
- Attended LBL Hackathon & Buildathon

# **SOLUTION(S):**

- LBS Leavers form launch
- LBB Oracle > Hornbill integration
- E5 license process/life cycle alteration
- Liaising with Ed to make alterations to current process

# **IMPACT:**

- Councils now all have similar process
- Moving towards streamlining processes
- Freeing up of E5 licenses





# **QUICK LOG ICON**

#### **PROBLEMS:**

• Confusion around which icon to choose on IT portal

# **OUR ACTIONS:**

- Conducted interviews with users
- Tested our prototype with users

# **SOLUTION(S):**

• Quick log icon for popular topics based on statistics

# **IMPACT:**

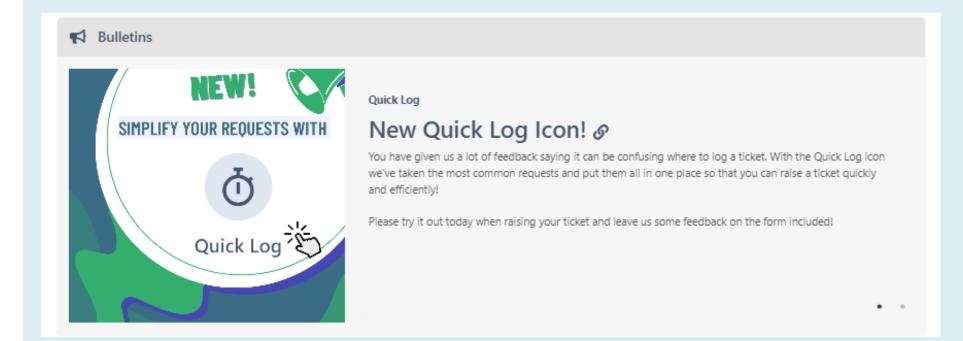


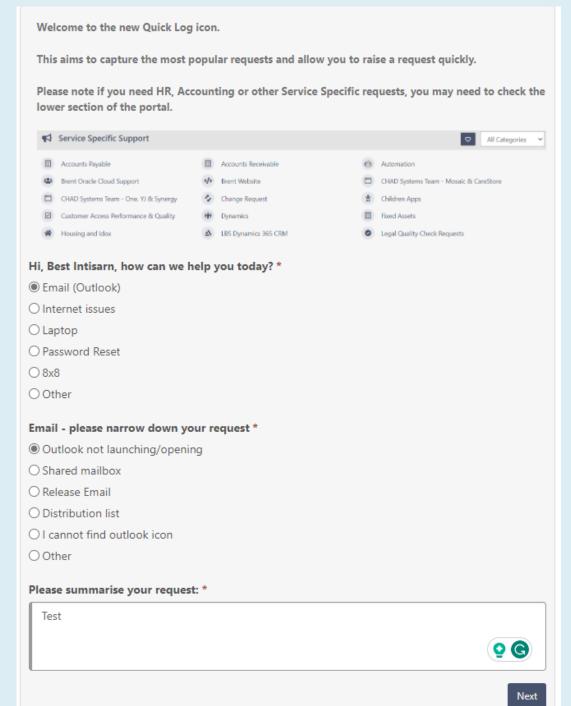
Quick log can save user time and it's fuss free



Positive feedback (rating 6-10)
Two weeks of launching the service!

19/64 users gave it 10 out of 10!







Easy to navigate, log a ticket within a few clicks with provided popular issues.

# LIVE REPORTING DATABASE

# **PROBLEMS:**

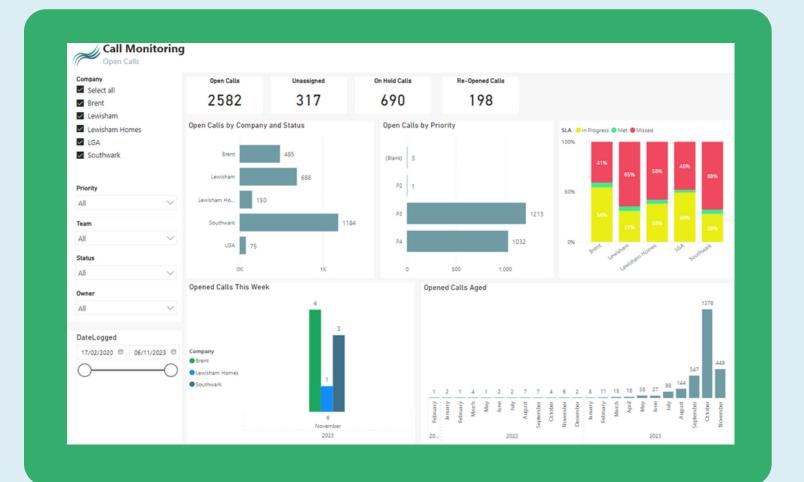
- No live reporting using Hornbill for reporting is a very manual process to get any reporting let alone live reporting
- HB has no direct connection (API) to Power BI or other such tools
- Without live reporting it's more challenging for STS to know where the issues are or forecast, therefore to make informed business decisions

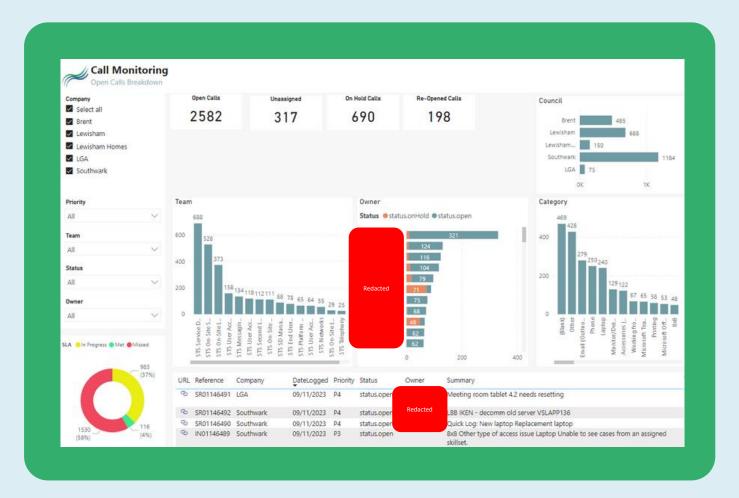
# **ACTIONS & SOLUTION:**

- As Hornbill has no API Power BI ,we used a script to automate reports from HB to an SQL database, which is then connected to Power BI for live reporting
- We have live reports that show us data for Open calls, Raised and resolved calls for the last 30 days
- The next phase is to build more then 30 days data but to have to 13 months in the DB for trends, forecasts etc

# **IMPACT:**

- Make informed business decisions backed by data
- One source for all our reporting needs
- Self service capability





# PROMOTE COLLABORATIVE & CONTINUOUS IMPROVEMENT CULTURE

# **ENGAGEMENT:**



Engaged with 40+ customers in interviews about our services across three councils.



Engaged with 10+ analysts to work on various project deliverables .



Organised and led 4 workshops with internal teams across three councils.



Innumerable interactions with customers, and analysts through conversations and surveys.

# **WHAT'S NEXT?**

- Follow up workshops
- Open door invitation to reach out about your ideas

# Redacted



# Projects we're working on ...

# **AI CHATBOT**

# **PROBLEMS:**

- Users would like quicker or immediate service
- Getting information can be hard to find and reliant on siloed sources
- Traditional chatbots have higher barriers to entry and limited effectiveness

# **OUR ACTIONS:**

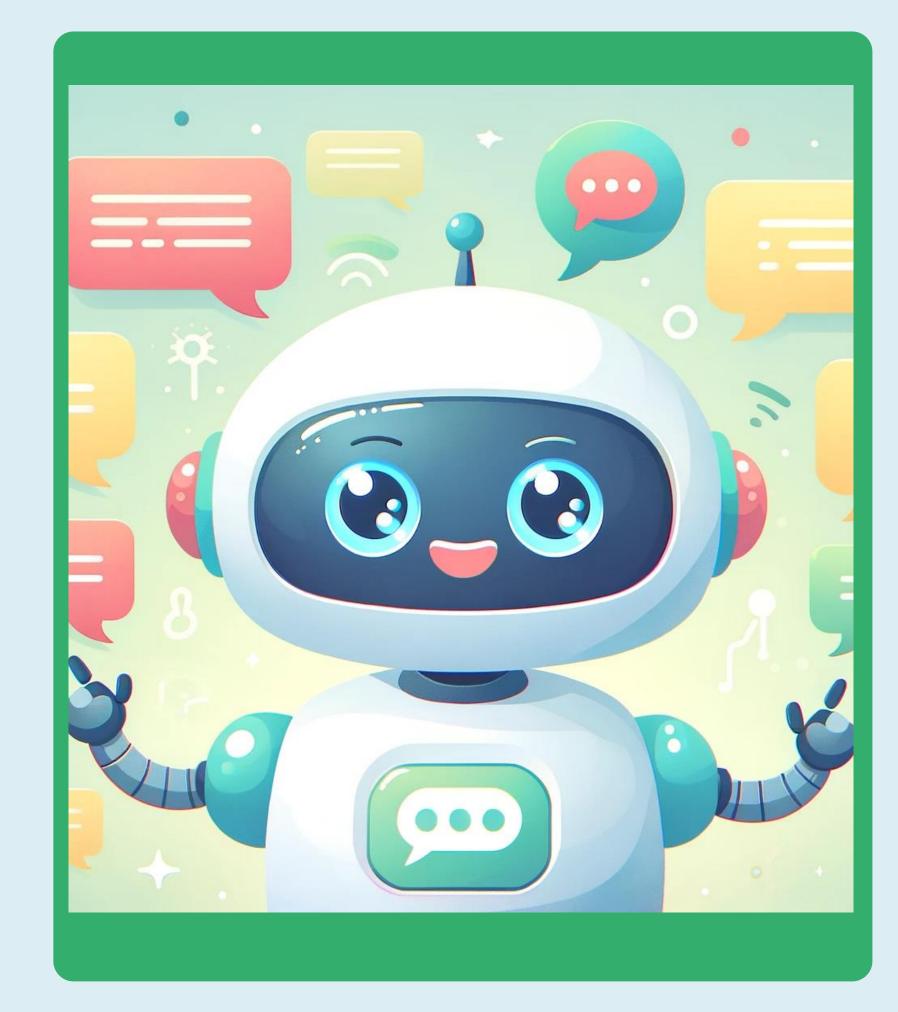
- Explore areas of greatest need
- Determine what is possible and constraints (financial, technical, security)
- Agile research, testing out how tools could complement our model

# **RESEARCH AIM**

- Find a cost effective tool that is useful!
- See how achievable deploying this tech is with our current resources.

# **POTENTIAL IMPACT:**

- Money Saved
- Time Saved
- Build up and retain institutional knowledge



# RISUAL X HORNBILL IMPROVEMENT

# **PROBLEMS:**

- Lack of accurate data on our database (replying on Risual to provide data)
- Data doesn't match on our side and Risual's side

# **OUR ACTIONS:**

- Collaborate with the Risual team from the beginning
- Co-develop an icon on Hornbill for Risual team

# **SOLUTION(S):**

• Risual service icon on Hornbill to capture first time fixes and all calls from users

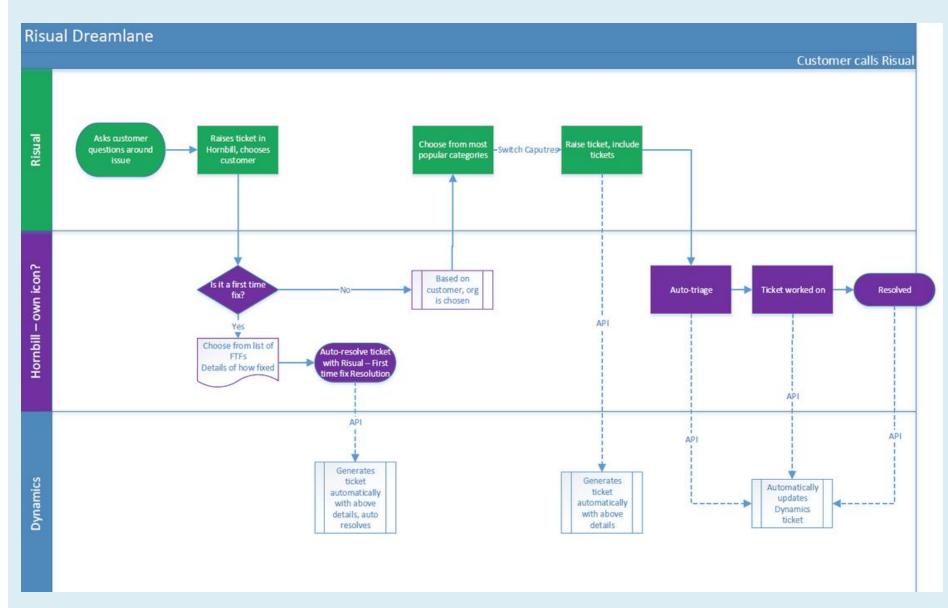
# **POTENTIAL IMPACT:**



Accurate data and SLAs



Ownership over our data and ability to cross-check with Risual for service improvement moving forward.





# SUCCESS MEASURMENT REVIEW

# **PROBLEMS:**

- Data isn't accessible to all relevant people
- Not enough participation/ responses from customers on our server.
- No procedure or action plan on getting back to customers.

# **OUR ACTIONS:**

- Collaborate with Kevin and BRMs
- Research around NPS (Net Promoter Score), Customer Effort Score (CES) and Customer Satisfaction Score (CSAT)

# **POTENTIAL IMPACT:**



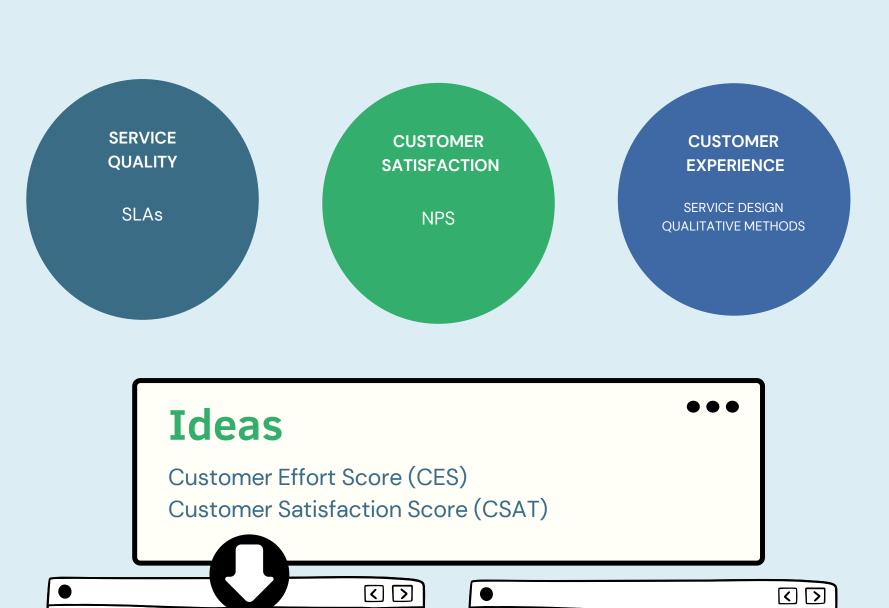
Improve customer experience overall and stronger customer relationships



Cost and resources saving



Enhance collaborative culture



# Measure outputs:

We can use CES to measure each touchpoint as the user using the services. So we can see which point of the service customers need help and support. But what would be these touch points?

# Measure outcomes:

We can use CSAT to measure after the end of their journey such as the onboarding of the new starters.

Touch point Touch point Touch point Journey



# OVERALL WE CAN SAY THAT WE'VE IMPROVED...







